

Industry lead logistics innovation for a more competitive and sustainable industry

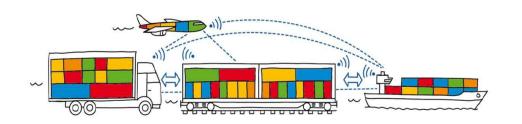
Logistics Nodes towards the Physical Internet



Fernando Liesa
Secretary General
ALICE

THE PHYSICAL INTERNET

Interconnected logistics networks, sharing assets and capabilities





ALICE membership is bringing an holistic approact All key logistics stakeholders represented! Members cefic pro%imus Atlas Copco































The challenges in perspective: It is urgent to act!



- We need to move fast to meet Climate Targets!
- Moving to greener assets and energy is not enough → too slow and unaffordable!
- Short term opportunity?

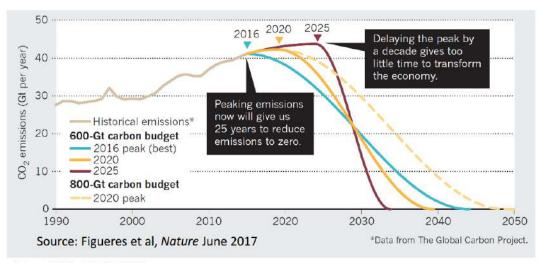
Make extensive use of current idle capacity and fully utilize assets and infrastructure in all modes of transport

Pain points: empty trips in all modes, low load factors, not enough intermodality, costly transhipment, overloaded vs unused infrastructure, congestion, too many yard/terminal movements, few items delivered per stop, too many returns, too fast/dedicated inefficient deliveries...

Physical Internet: Addressing pain points to meet challenges effectively and make them affordable

Carbon Budgeting

Need to stay within tight carbon budgets to limit temperature rise to 1.5-2.0°C



https://bit.ly/2WGTINT

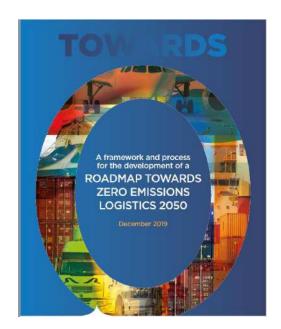
Need to embed concept of carbon budgeting into logistics decarbonisation strategies

Opening and connecting non-efficient networks
Access to interoperable resources and capabilities

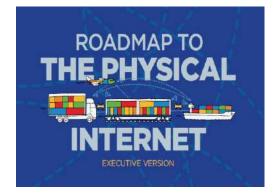


Towards zero emissions logistics 2050 Roadmap





Link to the document



FREIGHT DEMAND GROWTH IS MANAGED





- Supply chain restructuring
- Localization and nearshoring
- Decentralization of production and stockholding
- 3D printing
- Dematerialization
- Consumer behavior

TRANSPORT
MODES ARE
SMARTLY USED
AND COMBINED



- Increased use of rail
- Increase use of short sea shipping and inland waterways
- Modular road transport
- Cargo bikes
- Multi-modal optimization
- Synchromodality

FLEETS AND
ASSETS ARE
SHARED AND
USED TO THE MAX



- Load optimization
- Load consolidation and asset sharing
- Reduce empty moves
- Modular packaging and boxes
- Open transport networks and warehouses
- Increase storage density and energy efficiency

FLEETS AND ASSETS ARE ENERGY EFFICIENT



- Cleaner and efficient technologies
- Efficient vehicles and vessels
- High capacity vehicles / duo trailers
- Driving behavior
- Fleet operation
- Fleet maintenance

FLEETS AND ASSETS
USE LOWEST
EMISSIONS ENERGY
SOURCE FEASIBLE







- Electric / hybrids
- Solar / Wind
- Biofuels
- Hydrogen
- CNG/bio-LNG
- Cleaner diesel
- Fuel management

© Smart Freight Centre and ALICE-ETP based on A. McKinnon 'Decarbonizing Logistics' (2018)

Roadmap Towards Zero Emissions Logistics 2050. ALICE (2019) www.etp-alice.eu

Additional focus needed



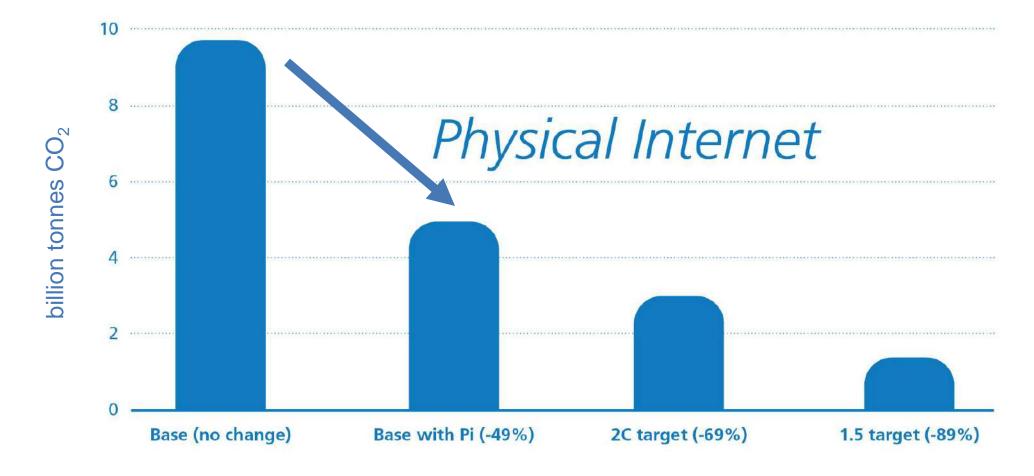
Current focus



What's the potential contribution of Physical Internet to reduce emissions?



Scenarios for freight-transport emissions in Europe including Physical Internet (PI)

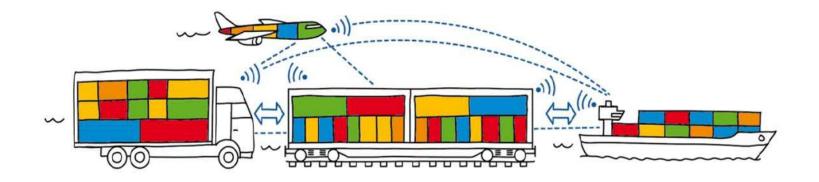




The Roadmap

THE PHYSICAL INTERNET

Interconnected logistics networks, sharing assets and capabilities

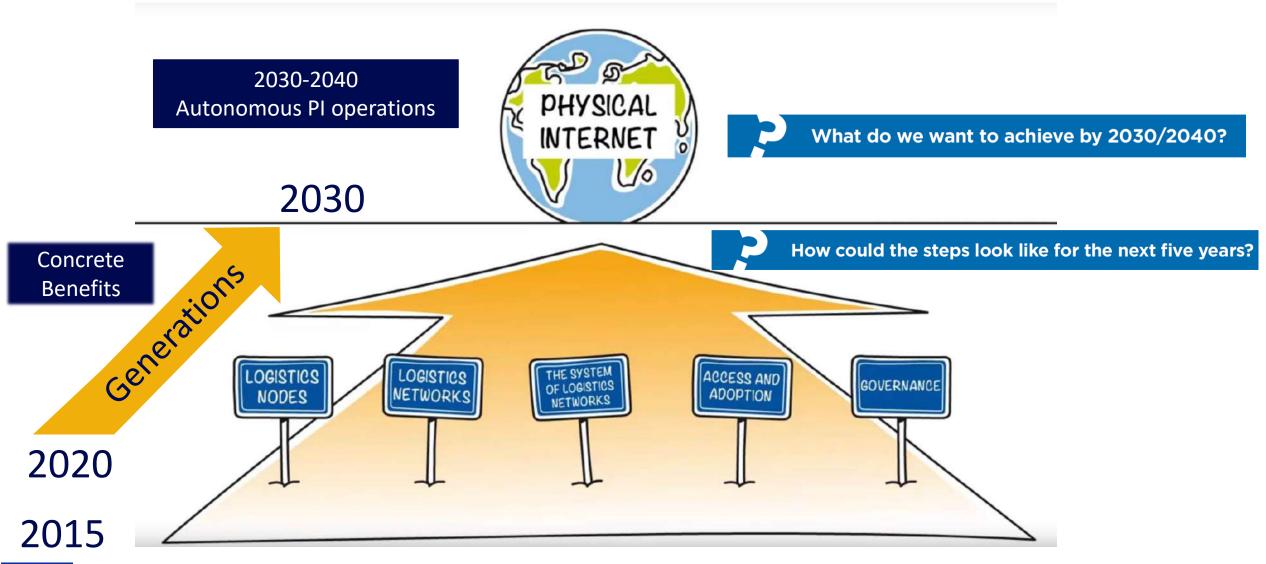


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From Logistics Nodes to Physical Internet nodes



- Services are visible, digitally accessible to companies
- Automated and connected processes and procedures
- Business models supporting autonomous interactions and provision of nodal services

PHYSICAL INTERNET OF LOGISTICS NODES NETWORKS

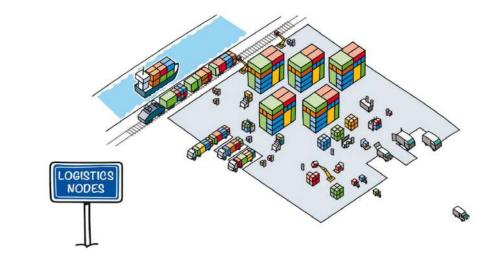
LOGISTICS NETWORKS

RETWORKS

RETWORKS

RETWORKS

Natural evolution of Port Community Systems in combination with other platforms/companies systems





Concrete Benefits per Generations



Better information about inbound and outbound flows and capacities; better information quality e.g. for planning; decrease of leadtime;

Faster response time; automated (re-) planning; Increase of opportunities for reconfiguring and re-planning; higher throughput; Standard process definitions and interfaces

Expansion of reach; increase of scale and scope of activities (especially for service providers)

Gateway to PI; One-stop-shop to take orders and guarantee deliveries (network functionality); autonomous reaction to local changes in network (congestions, breakdowns, etc.)

Non-standardized transhipment Nodes

Open and seamless nodes service offering

Automated node service request and response

Nodes interconnect across networks

Autonomous Pl nodes

2015-2020 Generation 1

2020-2025 Generation 2

2025-2030 Generation 3

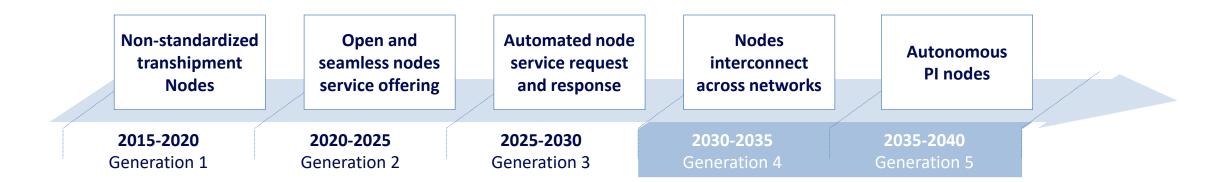
2030-2035 Generation 4

2035-2040 Generation 5



How could the steps look like for the next five years?





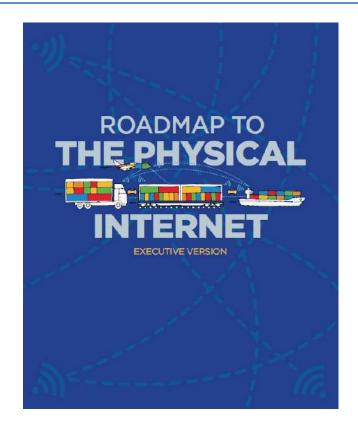
- 1. <u>Sharing of characteristics, capabilities, and services</u> of nodes to create visibility and accessibility for stakeholders, to realise ease of booking for cargo owners or service providers to services provided in the nodes, orchestrate operations involving multiple stakeholders. Definition and implementation of standard processes and interfaces.
- 2. Develop the framework and implement the federated network of platforms concept at nodes level (DTLF, IPCSA)
- 3. <u>Identification and definition of business models</u> for the collaboration and interconnection of nodes.

Trusted data sharing platforms around ports and nodes clusters

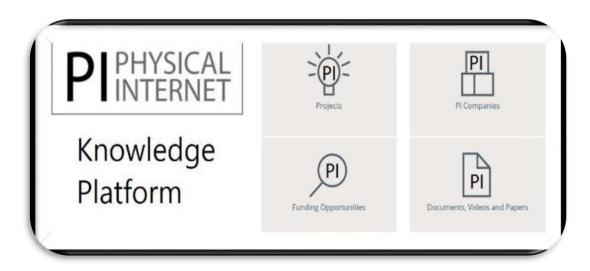


SENSE Project Main Results



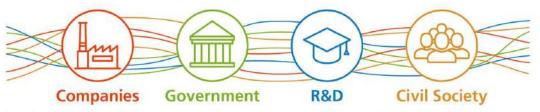


720+ users, 180+ connecting in the last 45 days
33 R&I projects, 30 Companies and 18 funding



RECOMMENDATIONS

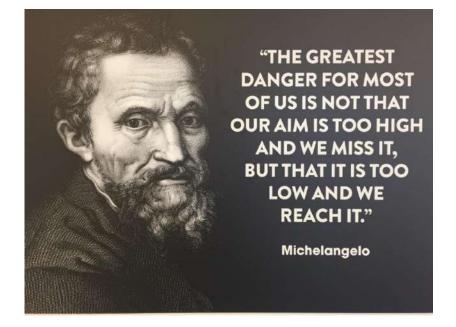
Link to the document



The Quadruple Helix (Carayannis & Campbell, 2011) Roadmap Towards Zero Emissions Logistics 2050. ALICE (2019) www.etp-alice.eu









Thank you!

The Best Way To Predict The Future Is To Create It!

Source: President Abraham Lincoln



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